SET	A

INDIAN SCHOOL MUSCAT HALF YEARLY EXAMINATION 2023 BUSINESS ADMINISTRATION (CODE NO.833)

CLASS:XI Max.Marks: 60

		MARKING SCHEME	
SET	QN.NO	VALUE POINTS	MARKS SPLIT UP
A	Q.1 (i)	a. Putting arm around a coworker's shoulder	1
A	Q.1 (ii)	a. Listening	1
A	Q.1 (iii)	It is our ability to do the things that need to be done without someone or something influencing us.	1
A	Q.1 (iv)	b. Informing	1
A	Q.1 (v)	The process of working together in a group is TEAM WORK.	1
A	Q.1 (vi)	A positive attitude makes a person happier, and helps build and maintain relationships. It even increases one's chances of success.	1
A	Q.2 (i)	a. Busy	1
A	Q.2 (ii)	Commerce refers to all those activities that facilitate the transfer of goods & services from producer to consumers.	1
A	Q.2 (iii)	Business Environment means the sum total of all individuals or organizations and other forces that are controllable or outside the control of business enterprise but may affect its performances.	1
A	Q.2 (iv)	c. Technological	1
A	Q.2 (v)	These are products that are bought often in a routine manner without much thought on regular basis. A typical example is with paste or milk for breakfast. Staple products are usually sold in convenient location like food stores and supermarkets. Branding is important with staple products.	1
A	Q.2 (vi)	These are the least profitable customers as sometimes they themselves are	1

		not sure what to buy. These customers are normally new in industry and	
		most of the times visit suppliers only for confirming their needs on	
		products. They investigate features of most prominent products in the	
		market but do not buy any of those or show least interest in buying. To grab	
		such customers they should be properly informed about the various positive	
		features of the products so that they develop a sense of interest.	
A	Q.2(vii)	d. Political Environment	1
A	Q.3 (i)	c. Tertiary industries	1
A	Q.3 (ii)	b. Economic Environment	1
A	Q.3 (iii)	a. Private Company	1
A	Q.3 (iv)	Specific forces refer to those forces which are having direct effect on day to	1
		day working of the business i.e. customers, competitors, investors etc.	
A	Q.3 (v)	Impulse consumers are the most difficult when it comes to maximizing	1
		marketing collateral. These consumers often don't shop with a specific	
		product or service in mind, let alone a brand. Rather they make purchases	
		capriciously, buying when something strikes their fancy.	
A	Q.3 (vi)	System Approach – Business is a system by which goods & services are	1
		produced for satisfaction of wants, by using raw material, capital, labour	
		etc. from the environment.	
A	Q.3(vii)	These are goods that the consumer does not know about or know about but	1
		does not normally think of buying.	
A	Q.4 (i)	(i) Mother works at home.	1
		(ii) Teacher teaches his son	
A	Q.4 (ii)	Internal	1
A	Q.4 (iii)	Social	1
A	Q.4 (iv)	GLOBALISATION means integration of our economy with world economy	1
		to promote imports, exports and mobilizing exchange movement.	
A	Q.4 (v)	d. Cooperative Society	1
A	Q.4 (vi)	1.Branding inspires customer loyalty and retention.	1
		2.Branding encourages word-of-mouth marketing.	

		3.Branding helps you share your values.	
		4.Branding builds internal employee morale and pride.	
A	Q.5 (i)	a. Finance	1
A	Q.5 (ii)	Goods: The products are tangible and can be inspected / sampled before buying. Services: Service on the other hand is experiential and sometimes based on a belief.	1
A	Q.5 (iii)	b. Unstable	1
A	Q.5 (iv)	These are operating supplies that are used up in the operation of the firm but do not become part of the product. They are usually budgeted as expenses and have short life. The purpose of such goods is to keep the foundation goods functioning properly and to help in the handling and supply of the entering goods.	1
A	Q.5 (v)	PRIVATISATION means giving greater role to private sector and reducing role of public sector.	1
A	Q.5 (vi)	These undergo some degree of initial processing before they enter the product manufacturing process. The more complicated a product is, the more likely it is to contain both raw and fabricating materials. Computers and calculators for example use basic material such as silicon crystal, glass and metals. They also use integrated circuits which are often manufactured by an outside company and supplied as fabricated materials.	1
A	Q.6 (i)	b. Riya is practicing law or doing legal practice.	1
A	Q.6 (ii)	1. Safety. 2. Performance. 3. Appearance. 4. Comfort.	1
A	Q.6 (iii)	d. 1912	1
A	Q.6 (iv)	Loyal Customer: Loyal consumers are likely to comprise a small segment of your consumer base. However, because of their loyalty, they are valuable to every business. Once they have found the right company to do business with they will remain loyal, often becoming a promoter of the brand by sharing their experience with their friends, family and extended social network.	1
A	Q.6 (v)	There are two types of foundation goods: installation (1/2 Mark) and	1

		accessory equipment. (1/2 Mark)	
A	Q.6 (vi)	b. Weakness	1
A	Q.7 Q.8	 Language Visual Perception Past Experience Prejudice Feelings Environment Personal factors Culture (Any two) Time management is the ability to plan and control how you spend the hours of your day well and do all that you want to do. (1 Mark) 	2
		Example: Sameera is always punctual at school. She has a regular schedule that she follows every day. She plans for study and play time in advance. (1 Mark)	
A	Q.9	 Everyone has a role to play in a team, so the pressure to succeed is not on one individual. (1 Mark) It helps you to have a support system, as all team members help to fix any mistake made by one team member. (1 Mark) You feel good when the team achieves success and it builds your confidence. (1 Mark) The work gets done faster. (1 Mark) (Any two) 	2
A	Q.10	• Movement of parts of body to express an idea or meaning. (1 Mark) E.g.:- pointing at people with your finger. (1 Mark)	2
A	Q.11	 Builds self-confidence, Builds self-respect, Prevents you from saying words or doing actions that you may regret later, Makes you and others feel positive, Makes sure that everyone expresses their ideas and meets the needs of all, and Helps you to become a more confident worker and a better 	2

		communicator. (Any two)	
A	Q.12	Non-durable goods	2
		• Non-durable goods are tangible goods that are normally consumed in	
		one or few uses.	
		• These goods are consumed fast and purchased frequently by the	
		consumers. (1 Mark)	
		Durable goods	
		• These are tangible goods that normally survive many uses. Goods that	
		fall under this category include Furniture, Refrigerator, Clothing, Rug	
		etc.	
		• They are not frequently purchased as non-durable goods because they	
		are used up slowly. (1 Mark)	
A	Q.13	a) Internal Trade – It consists of buying & selling of goods within the	2
		boundaries of a country. It is also known as domestic trade or inland trade.	
		(1 Mark)	
		It can be further classified into :-	
		i) Wholesale Trade (1/2 Mark)	
		ii) Retail Trade (1/2 Mark)	
A	Q.14	Business Environment is characterized by following features:-	2
		1. Aggregative - Business Environment is the totality of all the external	
		forces which influence the working and decision making of an enterprise. (1	
		Mark)	
		2. Inter–related - Different elements of business environment are closely	
		interrelated and interdependent. A change in one element affects the other	
		element for example : Social pressure against pollution (social	
		environment), led to the enactment of anti-pollution laws (political	
		environment). (1 Mark)	
		3. Relativity - Business Environment is a relative concept. It differs from	
		country to country and region to region for example : Countries like USA	
		and UK have different kind of education system from India. (1 Mark)	
		4. Uncertainty - Business Environment is legally uncertain because it is	
		very difficult to forecast future uncertainties. Changes are taking place very	
		frequently. For e.g. Advancement in mobile technology. (1 Mark) (Any 2)	

A	Q.15	Legal environment consist of laws, rules and regulation, framed by the	2
		parliament under which the business must operate. To exist and grow the	
		business has to follow all the law that constitutes this environment.	
		Noncompliance of laws can pose threats for business enterprises. The main	
		constituents of legal environment are –	
		1. Laws governing business- economic, commercial and labour laws.	
		2. Flexibility and adaptability of laws.	
		3. Implementation and effectiveness of laws, court decisions for protection	
		of consumers. (1 Mark)	
		Examples of impact of legal environment on business	
		a) Chambers of commerce and industry try to influence the policies and	
		rules through lobbying and public opinion.	
		b) Restriction on sale of arms ammunitions, Explosive, dangerous drugs.	
		c) Protect employee against unfair dismissal. (1 Mark) (Any 1)	
A	Q.16	(i) Homogenous Showing Product: These are products that the consumers	2
		see as basically the same and want at the lowest price. Some consumers feel	
		that certain sizes and types of television sets are similar, so they shop for the	
		best price. This is true of many shopping products.(1 Mark)	
		(ii) Heterogeneous Shopping Product: These are products the consumers see	
		as different in features and would want to test and inspect for quality and	
		suitability. For this category of shopping goods, quality and style matter	
		more than price. This is also true when service is a major part of the	
		product, as in a visit to a mechanic for car repair service what is of interest	
		to the car owner is the quality of service of the mechanic and not the	
		charges (1 Mark)	
A	Q.17	(A) Tangibility: To be a product, it should have a tangibility character such	3
		as it can be touched or seen, for example a car, building, cloth etc. (1 Mark	
)	
		(B) Intangible Attributes: The product may also be intangible in the form of	
		services for instance, banking, insurance, music composition, repairing,	
		nursing etc (1 Mark)	
		(C) Associated Attributes: A product may have number of features which	
		differentiate it from competitor's products. Associated attributes usually	
		cover the colour, package, brand name, installation instruction etc. For	
	1	1	

		example Hindustan Lever's vanaspati ghee has a brand name DALDA and	
		with its package it can be identified by the consumers. It has developed an	
		image in such a way that all kinds of vanaspati ghee sold are being referred	
		to as DALDA ghee (1 Mark)	
		(D) Exchange Value: A product may be tangible or intangible but it must	
		have exchange value. It must be capable of being exchanged between seller	
		and buyer at mutual agreed price.	
		(E) Consumer Satisfaction: A product should have the capacity to satisfy	
		consumer's real or psychological needs and wants. At the same time, it	
		must have capacity to generate profit for the satisfaction of seller (1	
		Mark)	
A	Q.18	1. Business :- Business refers to those economic activities which are	3
		connected with production, purchase, sale or distribution of goods or	
		services with the motive of earning profit. For example – Manufacturing,	
		wholesale, shop owner etc. (1 Mark)	
		2. Profession:- Profession refers to that economic activity which requires	
		specialized knowledge & skill to render service to various section of	
		society. The individuals engaged in this activity are called professionals.	
		For example – Lawyer, Doctor, Painter etc. (1 Mark)	
		3. Employment :- Employment refers to that economic activity where	
		people work for others & get some remuneration in return (like wages,	
		salaries). People who are working are called employees & who hire them	
		for jobs are called employers. For example – Working in offices, factories,	
		school, shops etc. (1 Mark)	
		4. Services :- It includes all economic activities whose output is not physical	
		product or manufacturing. It is generally consumed at the time it is	
		produced. It provides convenience, recreation, comfort for example -	
		Health services, security services, consulting, airways, hospitality etc. (1	
		Mark) (Any Three)	
A	Q.19	Internal environment includes	3
		a) Capital - Finance is the life blood of the business. The management has	
		to skillfully utilize the financial resources for growth of the organization.	
		Optimum utilization of financial resources is one of the controllable factors.	
			l

		b) Human resources - Efficient human resource of the business takes the	
		business to greater heights. The quality of goods and services provided by	
		the business also depends upon the people employed in the business.	
		Therefore, it is an internal factor which is in control of the business. (1	
		Mark)	
		c) Management Policies - The board of directors should foresee the changes	
		in external environment and form business strategies and policies	
		accordingly. The business owner should also keep in mind business ethics	
		and values so as to survive in the economy. (1 Mark)	
		d) Brand Image - Promoting the brand of the business is completely in the	
		control of the entrepreneur. If the business succeeds in providing quality	
		goods and services to the customer's then business builds the best brand	
		image. (1 Mark)	
		e) Promotional strategies - It is in the control of the business to formulate	
		the policies and strategies of promoting their business in this competitive	
		world. They should work towards healthy competition and fulfill their	
		business objectives.	
		f) Internal work environment - Business should promote healthier and	
		happier environment inside the organization and provide good working	
		conditions for the employees. (1 Mark) (Any Three)	
A	Q.20	Strengths and weaknesses - Strengths describe the positive factors of the	4
		business. Weaknesses are the activities which negatively impact the	
		business They are completely under the control of business. It is an	
		internal factor which can be used as a basis for developing a competitive	
		advantage. The internal factors include mostly the resources & experiences.	
		General areas to consider are:	
		Human resource – staff, board members, target customers	
		Physical resources – location, building, equipments	
		• Financial resources – Grants, funds, credits	
		• Activities & Processes – Programs the business run, systems they employ.	
		• Past experience – Reputation of the co. brand name, patents. (2 Marks)	
		Opportunities & Threats Opportunities are activities that the business does	

		not currently have or do but that could positively impact the business if	
		undertaken. Threats are factors that negatively affect the business, if proper	
		steps are not taken to mitigate them. The business has no control over the	
		external factors which give rise to opportunity & threats. General areas to	
		consider are –	
		•Future trends	
		•The economy – Local, national, international	
		•Funding sources – donors, legislature	
		•Demographics – change in age, race, gender, population shifts, culture of	
		the society	
		•Economic Boom& Depression. (2 Marks)	
A	Q.21	The industries can be of following types –	4
		1) Extractive Industries – These industries extract products from natural	
		sources like earth, water, air etc. The products of these industries are used	
		by manufacturing & construction industry. For example : farming, mining,	
		fishing, lumbering etc. (1 Mark)	
		2) Genetic Industries – These industries are engaged in breeding plants &	
		animals for their use in further reproduction. For example - Plant in	
		nurseries, horticulture, poultry farms etc. (1 Mark)	
		3) Manufacturing Industries – These industries are concerned with the	
		conversion & transformation of raw materials and semi finished products	
		into finished products. Articles of daily use are mostly produced by	
		manufacturing units. For example - Oil, Cars, Fertilizers, Medicines,	
		Textile, Television, Paint etc. (1 Mark)	
		4) Construction Industries – These industries are engaged in construction of	
		buildings, dams, roads, canals etc. These industries create the basic	
		infrastructure for development. For example – DLF Construction Company.	
		(1 Mark)	
A	Q.22	(a) Intangibility: Intangibility of services can be explained by a clear	4
		comparison between restaurants and soaps. Soap has a clear metric like 500	
		grams of soap and it is something which you can touch and feel and you	
		know what the exact cost of the product is and what it has to be priced at. A	
		service like a restaurant is always varying because you pay as per the	

		service that you receive. You cannot taste the food in a restaurant and then	
		order the food. You have to first order it and then hope that it is good in	
		taste. Thus, unlike products, services cannot be touched or felt beforehand.	
		They have to be first ordered and then they become tangible. (1 Mark)	
		(b) Inseparability: Services are produced and consumed on the spot. This is	
		unlike physical products that can be produced now and stored in inventory	
		till later fine for consumption If a service is rendered by a person, the	
		person and the service cannot be separated since the provider is present at	
		the point of sale. This explains why there is a provider-client interaction in	
		services marketing. It is the provider of the services that is very important in	
		entertainment and professional services. Because of strong preferences for	
		provider, a substitute will not in any way satisfy the buyer. (1 Mark)	
		(c) Variability: Services are highly variable and they depend on who	
		provides them and when and where they are provided. One Surgeon may be	
		preferred to another because of hospital facilities and handling he has over	
		and above the other. Service buyers are usually aware of this high	
		variability and frequently talk to others before selecting a service provider.	
		This explains why many banks, airlines and hotels spend substantial amount	
		to train their 7 employees in providing good service the degree of variability	
		can be reduces by training the service providers in response to customers	
		demean. (1 Mark)	
		(d) Perishability: Services as mentioned earlier cannot be stored. The reason	
		why many doctors charge patient for missed appointments - is that service	
		value existed only at the point when the patient should have shown up. (1	
		Mark)	
Α	Q.23	• Strategic planning – Planning is an important and basic requirement of	4
		any business. Strategic Planning is a broad plan for bringing the	
		organization from its present position to the desired position in future.	
		Top management should identify who will be involved in the planning	
		process, provide opportunity for proper participation, and give	
		responsibility for developing and implementing the plans. (1 Mark)	
		• Financing Decision – Finance is the life blood of any business	
		organization. There must be a continuous flow of funds for the business	
		to commence its operations, to continue operations & for expansion or	

growth. Finance is an important operative function of business. The business firm has to raise funds from several sources at reasonable cost & ensure its effective utilisation so as to generate adequate profits. (1 Mark)

- Market research and development- In recent years, competition in most
 of the industries has increased due to growing industrialization,
 expanding size of operations, liberalization. The business organization
 have to be fully aware of marketing environment & formulate company
 policies keeping in mind the target customers, pricing, sales promotion
 and after sales service. (1 Mark)
- Logistics decisions Logistics decisions is concerned with the proper movement of material from source of supply to place of procedure and movement of finished product from the factory to the customer. It helps to provide product to the customer at right place and at right time. The business firm has to design and operate a quick, accurate and efficient order processing system to retain customers and ensure repeat order. It includes decision regarding transportation, warehousing, order processing, inventory management, procurement, vendor management etc. (1 Mark)
- Technological decisions Information Technology is a boon to any business organization. Through Information Technology they can perform many functions & activities in lesser time & at lesser cost. To improve the quality of decisions, managers require very fast processing & transmission of huge mass of data. I.T. helps in collecting, processing & communicating information very quickly & effectively. (1 Mark)
- Internal process review It is easy to focus only on the day to day running of your business especially in early stages. But once the business expands a regular review of the progress, internal process policy and procedures can help business to identify its position in the market. This review highlights the assessment of core business activities, finance, business efficiency and competitor analysis. (1 Mark)
- Maintaining Customer Relationship Maintaining good customer relationship is growing in importance due to the challenging business

		environment faced by organization throughout the world today. The aim	
		should be to maximize profit over the long run through the satisfaction	
		of customer's wants. All the plans, policies & operations of business	
		enterprise should be oriented towards customer. Every business decision	
		is made with a prior knowledge of its impact on the customers as	
		'consumer is the king'.(1 Mark)	
		• Employee enrichment - Human resources are the only resource which	
		has an unlimited potential for empowerment and development. Sound	
		organization adopts right strategies for attracting, developing, retaining	
		and utilizing human resources. A competent & dedicated team of	
		employees can help an enterprise in achieving its goals efficiently &	
		effectively. (1 Mark)	
		• Innovation & Creativity — Innovation implies doing new things or	
		doing things that are already being done in new ways. It involves	
		creativity & thought process to transform idea or resource into some	
		useful applications. To survive and succeed in this competitive	
		environment it's imperative for any organization to conceive something	
		original and unique.(1 Mark) (Any Four)	
A	Q.24	original and unique.(1 Mark) (Any Four) 1. Know your customers: Gather information about as many of your	4
A	Q.24		4
A	Q.24	1. Know your customers: Gather information about as many of your	4
A	Q.24	Know your customers: Gather information about as many of your customers as possible. (1 Mark)	4
A	Q.24	 Know your customers: Gather information about as many of your customers as possible. (1 Mark) Develop a personal relationship with customers: When trying to 	4
A	Q.24	 Know your customers: Gather information about as many of your customers as possible. (1 Mark) Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as 	4
A	Q.24	 Know your customers: Gather information about as many of your customers as possible. (1 Mark) Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather 	4
A	Q.24	 Know your customers: Gather information about as many of your customers as possible. (1 Mark) Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather once rapport has been established. (1 Mark) 	4
A	Q.24	 Know your customers: Gather information about as many of your customers as possible. (1 Mark) Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather once rapport has been established. (1 Mark) Introduce new initiatives such as Customer Focus Groups, Customer 	4
A	Q.24	 Know your customers: Gather information about as many of your customers as possible. (1 Mark) Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather once rapport has been established. (1 Mark) Introduce new initiatives such as Customer Focus Groups, Customer Surveys, or even a Suggestion Box: These initiatives send a clear message 	4
A	Q.24	 Know your customers: Gather information about as many of your customers as possible. (1 Mark) Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather once rapport has been established. (1 Mark) Introduce new initiatives such as Customer Focus Groups, Customer Surveys, or even a Suggestion Box: These initiatives send a clear message to customers that you are interested in their input. In a focus group you can 	4
A	Q.24	1. Know your customers: Gather information about as many of your customers as possible. (1 Mark) 2. Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather once rapport has been established. (1 Mark) 3. Introduce new initiatives such as Customer Focus Groups, Customer Surveys, or even a Suggestion Box: These initiatives send a clear message to customers that you are interested in their input. In a focus group you can also find out valuable information such as what people like and dislike	4
A	Q.24	1. Know your customers: Gather information about as many of your customers as possible. (1 Mark) 2. Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather once rapport has been established. (1 Mark) 3. Introduce new initiatives such as Customer Focus Groups, Customer Surveys, or even a Suggestion Box: These initiatives send a clear message to customers that you are interested in their input. In a focus group you can also find out valuable information such as what people like and dislike about the offerings of your competitors. (1 Mark)	4
A	Q.24	1. Know your customers: Gather information about as many of your customers as possible. (1 Mark) 2. Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather once rapport has been established. (1 Mark) 3. Introduce new initiatives such as Customer Focus Groups, Customer Surveys, or even a Suggestion Box: These initiatives send a clear message to customers that you are interested in their input. In a focus group you can also find out valuable information such as what people like and dislike about the offerings of your competitors. (1 Mark) 4. Listen to customer complaints: Be grateful when a customer complains.	4
A	Q.24	1. Know your customers: Gather information about as many of your customers as possible. (1 Mark) 2. Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather once rapport has been established. (1 Mark) 3. Introduce new initiatives such as Customer Focus Groups, Customer Surveys, or even a Suggestion Box: These initiatives send a clear message to customers that you are interested in their input. In a focus group you can also find out valuable information such as what people like and dislike about the offerings of your competitors. (1 Mark) 4. Listen to customer complaints: Be grateful when a customer complains. Let them know that you appreciate feedback – and don't ignore it! Handled	4
A	Q.24	1. Know your customers: Gather information about as many of your customers as possible. (1 Mark) 2. Develop a personal relationship with customers: When trying to understand their needs it may be useful to know personal details such as their lifestyle, occupation and interests. This information is easy to gather once rapport has been established. (1 Mark) 3. Introduce new initiatives such as Customer Focus Groups, Customer Surveys, or even a Suggestion Box: These initiatives send a clear message to customers that you are interested in their input. In a focus group you can also find out valuable information such as what people like and dislike about the offerings of your competitors. (1 Mark) 4. Listen to customer complaints: Be grateful when a customer complains. Let them know that you appreciate feedback – and don't ignore it! Handled sensitivity, a dissatisfied customer often becomes your most loyal customer.	4

5. Know the characteristics of your target market (your 'customer profile')
This browledge will excipt you with except business and modulating
This knowledge will assist you with overall business and marketing
decisions. (1 Mark) (Any Four)